

EXHIBIT 19

Date: Sunday, November 13 2016 02:52 PM
Subject: RE: Applicants with development links
From: Eric Grimson
To: Stuart Schmill <stucrow@mit.edu>;

Hi Stu

I ABSOLUTELY don't want to undercut you in any way, so if not giving you a list helps preserve your ability to do the great job you do, then no question I should not send you such a list.

I am in Asia this week, but back next week. Maybe we could just meet for 30 minutes, and I can share with you what I know of some of the candidates on the list (which I think is still consistent with your policy?). I have met and interacted with several candidates

Tahnks
Eric

Eric Grimson

Chancellor for Academic Advancement
Bernard Gordon Professor of Medical Engineering
Professor of Computer Science
Massachusetts Institute of Technology

Assistant: Donna Kaufman (dkauf@mit.edu)

From: Stuart Schmill
Sent: Sunday, November 13, 2016 2:41 PM
To: Eric Grimson
Subject: Re: Applicants with development links

Hi Eric,
Let's talk about the best way to do this. I do get asked a lot whether I receive any lists from resource development, and when I talk about our need-blind approach and legacy-free policy, I always say that I don't receive any lists. Perhaps a better way to do this would be for us to meet and talk and not exchange the list? Perhaps we can get together and talk over the best way to proceed?

I'll be away much of this week, so perhaps the week after. By the way, I am going to see [REDACTED] this week - he asked me to be on an advisory board and we are meeting this week. I recall we had some interaction regarding his ideas about portfolios and admissions and I suspect we'll pick up that conversation when I am out there.

Otherwise, let me know when might be good for you to get together (no rush - we won't finish early action decisions until mid-December).

—Stu

On Nov 10, 2016, at 7:44 AM, Eric Grimson <egrimson@mit.edu> wrote:

HI Stu

I put together a list of applicants (both early and regular) to admissions this year, for whom there is a development link (parents are either already significant donors or are in the pipeline). Would this list be of any value to you as you go through the final decisions? I would also be happy to discuss the list with you, if that helps?

Thanks
Eric

Eric Grimson

Chancellor for Academic Advancement
Bernard Gordon Professor of Medical Engineering
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Stu Schmill
Dean of Admissions and Student Financial Services
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